# **TAM Plan**

**TAM Plan Name:** Clone of Richland County Transit: Transit Asset Management Plan

TAM Plan Type: Tier II

Agency Name: Richland County Transit
Account Executive Name: Jean Taddie
Last Modified Date: 08/24/2022

### Introduction

#### **Brief Overview**

This Plan has been prepared to address the asset management needs of Richland County Transit. This plan shall be used as a guide to not only maintain, but improve the assets that are under the control of the Richland County Transit Board. Richland County Transit is a small urban transit system that provides fixed route and demand response services in the Mansfield, Ohio urbanized area with support from FTA 5307 funding. The RCT Board has no direct employees and contracts with Richland County Regional Planning Commission for fiscal and administrative management and with First Transit for management of RCT's operations. RCT currently operates from 6am to 6pm, Monday through Friday. The service area for our 9 fixed routes and complementary ADA paratransit includes Mansfield, and portions of Ontario, Shelby and Madison Township, Ohio. During the pandemic, ridership dropped over 50%, so the RCTB is looking to rebuild ridership. To that end, the RCTB is developing a new Transit Development Plan to guide RCT over the next 10 years that may lead to further refinements of this TAM plan in 2023.

### **Methods for Target-Setting**

Performance targets were set with a goal of a high level of service as the expected outcome. To achieve this we will work towards a goal of not exceeding the useful life benchmarks set forth in this document. These benchmarks may differ from the standard benchmarks prescribed by the Federal Transit Administration, as the particular circumstances that Richland County Transit (RCT) encounters may differ. RCT is a small urban system and operates a relatively low number of miles per vehicle each year for its fleet. This fact leads to the extension of the ULB for service vehicles and the target overage allowed for BU and CU class revenue vehicles.

**Performance Targets & Measures** 

| renormance rangets & measures |                     |  |                |                |                |                |                |                |  |  |
|-------------------------------|---------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|--|--|
| Agency<br>Name                | Asset<br>Category   | Asset Class                                | 2022<br>Target | 2023<br>Target | 2024<br>Target | 2025<br>Target | 2026<br>Target | 2027<br>Target |  |  |
| Richland<br>County Transit    | Equipment           | Other Rubber Tire<br>Vehicles              | 67%            | 0%             | 0%             | 0%             | 0%             | 0%             |  |  |
| Richland<br>County Transit    | Facilities          | Administrative /<br>Maintenance Facilities | 0%             | 0%             | 0%             | 0%             | 0%             | 0%             |  |  |
| Richland<br>County Transit    | Facilities          | Passenger Facilities                       | 0%             | 0%             | 0%             | 0%             | 0%             | 0%             |  |  |
| Richland<br>County Transit    | Revenue<br>Vehicles | BU - Bus                                   | 0%             | 5%             | 5%             | 5%             | 5%             | 5%             |  |  |
| Richland<br>County Transit    | Revenue<br>Vehicles | CU - Cutaway                               | 0%             | 5%             | 5%             | 5%             | 5%             | 5%             |  |  |

### **TAM Vision**

Richland County Transit strives toward excellence in the transit services it provides to the public of Richland County. This Plan is the basis for maintaining a high level of service through sound management of its assets, to include vehicles and facilities.

### **TAM Goals**

| Goal  | Objectives   |
|---|--|
| Maintain revenue vehicles in serviceable condition thru their useful life benchmark (ULB), which is 14 years for BU and 10 years for CU revenue vehicles. Service vehicle ULB has been increased to 15 years. | Replace revenue vehicles at or closely after their ULB,<br>Maintain Revenue vehicles in a serviceable condition<br>thru scheduled preventative maintenance i.e. oil<br>changes   |
| Provide transit service in a safe manner with zero preventable accidents.   | Train employees in safe methods to complete assigned tasks (to include vehicle operation and maintenance), correct unsafe conditions as soon as they are identified, and work proactively to identify areas that could use improvement |

## **Capital Asset Inventory**

### Asset Inventory Summary

| Asset<br>Category/Class | Total<br>Number | Avg<br>Age | Avg<br>Mileage | Avg Replacement<br>Cost/Value | Total Replacement<br>Cost/Value |
|-------------------------|-----------------|------------|----------------|-------------------------------|---------------------------------|
| Revenue Vehicles        | 19              | 6.9        | 74,352         | \$251,785.89                  | \$4,783,932.00                  |
| BU - Bus                | 8               | 7.1        | 98,015         | \$448,231.75                  | \$3,585,854.00                  |
| CU - Cutaway Bus        | 11              | 6.7        | 57,143         | \$108,916.18                  | \$1,198,078.00                  |
| Equipment               | 30              | 13.0       | N/A            | \$3,078.17                    | \$92,345.00                     |
| Other Rubber Tire       | 3               | 12.3       | N/A            | \$15,750.00                   | \$47,250.00                     |

| Vehicles             |    |      |     |                |                |
|----------------------|----|------|-----|----------------|----------------|
| Building Hardware    | 1  | 32.0 | N/A | \$8,125.00     | \$8,125.00     |
| Equipment            | 26 | 12.4 | N/A | \$1,421.92     | \$36,970.00    |
| Facilities           | 2  | 28.0 | N/A | \$1,240,275.00 | \$2,480,546.00 |
| Maintenance          | 1  | 32.0 | N/A | \$1,828,550.00 | \$1,828,546.00 |
| Passenger Facilities | 1  | 24.0 | N/A | \$652,000.00   | \$652,000.00   |

## **Condition Assessment**

**Asset Condition Summary** 

| Asset<br>Category/Class       | Total<br>Number | Avg<br>Age | Avg<br>Mileage | Avg<br>Replacement<br>Cost/Value | Total<br>Replacement<br>Cost/Value | % At or<br>Exceeds<br>ULB | % of<br>Track<br>Miles<br>in<br>Slow<br>Zone | Number of Facilities less than 3 on TERM scale |
|-------------------------------|-----------------|------------|----------------|----------------------------------|------------------------------------|---------------------------|--|--|
| Revenue<br>Vehicles           | 19              | 6.9        | 74,352         | \$251,785.89                     | \$4,783,932.00                     | 16%                       | N/A  | N/A  |
| BU - Bus                      | 8               | 7.1        | 98,015         | \$448,231.75                     | \$3,585,854.00                     | 13%                       | N/A  | N/A  |
| CU - Cutaway<br>Bus           | 11              | 6.7        | 57,143         | \$108,916.18                     | \$1,198,078.00                     | 18%                       | N/A  | N/A  |
| Equipment                     | 30              | 13.0       | N/A            | \$3,078.17                       | \$92,345.00                        | 93%                       | N/A  | N/A  |
| Other Rubber<br>Tire Vehicles | 3               | 12.3       | N/A            | \$15,750.00                      | \$47,250.00                        | 33%                       | N/A  | N/A  |
| Building<br>Hardware          | 1               | 32.0       | N/A            | \$8,125.00                       | \$8,125.00                         | 100%                      | N/A  | N/A  |
| Equipment                     | 26              | 12.4       | N/A            | \$1,421.92                       | \$36,970.00                        | 100%                      | N/A  | N/A  |
| Facilities                    | 2               | 28.0       | N/A            | \$1,240,275.00                   | \$2,480,546.00                     | N/A                       | N/A  | 0  |
| Maintenance                   | 1               | 32.0       | N/A            | \$1,828,550.00                   | \$1,828,546.00                     | N/A                       | N/A  | 0  |
| Passenger<br>Facilities       | 1               | 24.0       | N/A            | \$652,000.00                     | \$652,000.00                       | N/A                       | N/A  | 0  |

## **Decision Support**

## **Decision Support Tools**

The following tools are used in making investment decisions:

| Process/Tool   | Brief Description  |
|--|--|
| Capital Improvement Plan: Revenue Vehicles, Support Equipment, and Facilities. | . Specifically, the identification and analysis of current and future federal and state grants, as well as, local resources. The RCTB Transit Fiscal Officer will be preparing this part of the Plan. CAPITAL NEEDS Bus Replacement – The Bus Replacement schedule details the year that the current fleet will meet the FTA useful life requirement for replacement and the projected cost. Driver barrier costs have been added to the cost estimates for buses to be replaced after 2022. |
| Asset<br>Condition<br>Reporting<br>Workbook                                    | Asset condition is reported within an Excel Workbook that identifies the asset, its condition, and other relevant information. This is then used to assess the overall condition of assets and aid in determining what is most in need of repair or replacement, and aid in planning for future procurement.   |

**Disposal Strategy** 

| Asset<br>Category   | Asset Class | Disposal Strategy   | Updated<br>Date |
|---------------------|-------------|---|-----------------|
| Equipment           | Equipment   | Equipment that is no longer needed, past its useful life or broken / damaged will be disposed of and/or sold via auction on GOVDEALS.COM after authorization by RCTB. If another method is used, it will first be authorized by the RCTB.   |                 |
| Revenue<br>Vehicles | BU - Bus    | Busses that are no longer needed, past their useful life or broken / damaged will be disposed of thru auction on GOVDEALS.COM after authorization by RCTB. If another method is used, it will first be authorized by the RCTB. Buses will be disposed of to maximize their usefulness to RCTB by saving easy to replace and/or hi-value parts that can be reused on other vehicles. This will be balanced with maximizing the sale price of the vehicle to obtain the |                 |

|                     |                                      | greatest recoupment possible  |  |
|---------------------|--------------------------------------|---|--|
| Revenue<br>Vehicles | CU - Cutaway<br>Bus                  | Cutaway Busses that are no longer needed, past their useful life or broken / damaged will be disposed of thru auction on GOVDEALS.COM after authorization by RCTB. If another method is used, it will first be authorized by the RCTB. Buses will be disposed of to maximize their usefulness to RCTB by saving easy to replace and/or hivalue parts that can be reused on other vehicles. This will be balanced with maximizing the sale price of the vehicle to obtain the greatest recoupment possible.      |  |
| Equipment           | Non<br>Revenue/Service<br>Automobile | Service vehicles that are no longer needed, past their useful life or broken / damaged will be disposed of thru auction on GOVDEALS.COM after authorization by RCTB. If another method is used, it will first be authorized by the RCTB. Vehicles will be disposed of to maximize their usefulness to RCTB by saving easy to replace and/or hivalue parts that can be reused on other vehicles. This will be balanced with maximizing the sale price of the vehicle to obtain the greatest recoupment possible. |  |

Risk Management

| Risk   | Mitigation Strategy  |
|--|--|
| Loss of federal funds                                  | Determine alternative funding sources or partnerships and adjust budget to reduce dependency on federal funds                    |
| Vehicle collision or accident while in revenue service | Provide training to drivers on safe driving techniques and maintain insurance coverage on vehicles to limit financial liability. |
| Vehicle Breakdown                                      | Maintain adequate fleet of vehicles to substitute in case of a major or long term repair is required.                            |

## **Investment Prioritization**

Our investment / procurements are prioritized based on need and available funding with projected useful life left considered.

**Proposed Investments** 

| Project Name                                       | Project<br>Year | Asset<br>Category   | Asset Class                          | Cost           | Priority | Updated<br>Date             |
|--|-----------------|---------------------|--------------------------------------|----------------|----------|-----------------------------|
| Cutaway Bus<br>Replacement                         | 2032            | Revenue<br>Vehicles | CU - Cutaway<br>Bus                  | \$673,000.00   | High     |                             |
| Bus<br>Replacement                                 | 2032            | Revenue<br>Vehicles | BU - Bus                             | \$1,250,000.00 | High     |                             |
| Bus<br>Replacement                                 | 2031            | Revenue<br>Vehicles | BU - Bus                             | \$1,815,000.00 | High     |                             |
| Cutaway Bus<br>Replacement                         | 2031            | Revenue<br>Vehicles | CU - Cutaway<br>Bus                  | \$125,000.00   | High     |                             |
| Bus<br>Replacement                                 | 2029            | Revenue<br>Vehicles | BU - Bus                             | \$615,000.00   | High     |                             |
| Cutaway Bus<br>Replacement                         | 2027            | Revenue<br>Vehicles | CU - Cutaway<br>Bus                  | \$580,000.00   | High     |                             |
| Lift Truck<br>Replacement                          | 2027            | Equipment           | Equipment                            | \$30,000.00    | Medium   |                             |
| Transit Center<br>Signs                            | 2027            | Facilities          | Maintenance                          | \$20,000.00    | Low      | 10/10/2022<br>3:49:02<br>PM |
| Admin/Mntc facility Signs                          | 2027            | Facilities          | Maintenance                          | \$20,000.00    | Low      | 10/10/2022<br>3:48:30<br>PM |
| Transit Center Exterior Benches & Interior Seating | 2027            | Facilities          | Maintenance                          | \$25,000.00    | Low      | 10/10/2022<br>3:46:56<br>PM |
| Admin/Mntc<br>facility<br>Flooring<br>Replacement  | 2026            | Facilities          | Maintenance                          | \$15,000.00    | Medium   | 10/10/2022<br>3:45:38<br>PM |
| Replace<br>Service Truck                           | 2026            | Equipment           | Non<br>Revenue/Service<br>Automobile | \$52,000.00    | Medium   | 10/10/2022<br>3:44:40<br>PM |
| Transit Center<br>Flooring<br>Replacement          | 2026            | Facilities          | Maintenance                          | \$10,000.00    | Medium   | 10/10/2022<br>3:43:50<br>PM |
| Transit Center                                     | 2026            | Facilities          | Maintenance                          | \$40,000.00    | High     |                             |

| Interior & Exterior Painting   |      |                     |                     |                |        |                             |
|--|------|---------------------|---------------------|----------------|--------|-----------------------------|
| Fuel Pumps & Island  | 2025 | Facilities          | Maintenance         | \$75,000.00    | High   |                             |
| Roof<br>Replacement<br>@<br>Admin/Mntc   | 2025 | Facilities          | Maintenance         | \$75,000.00    | High   |                             |
| LED Lighting -<br>parking lot &<br>office area @<br>Admin                            | 2025 | Facilities          | Maintenance         | \$75,000.00    | High   |                             |
| LED Lighting -<br>parking lot<br>and interior @<br>Transit Center                    | 2025 | Facilities          | Maintenance         | \$15,000.00    | High   |                             |
| Cutaway Bus<br>Replacement<br>(221-224)  | 2025 | Revenue<br>Vehicles | CU - Cutaway<br>Bus | \$600,000.00   | High   | 10/10/2022<br>3:37:58<br>PM |
| Bus<br>Replacement<br>(20, 22, 23)   | 2024 | Revenue<br>Vehicles | BU - Bus            | \$1,500,000.00 | High   | 10/10/2022<br>3:36:33<br>PM |
| Cutaway Bus<br>Replacement<br>(206, 217,<br>218, 220)                                | 2024 | Revenue<br>Vehicles | CU - Cutaway<br>Bus | \$600,000.00   | High   | 10/10/2022<br>3:36:10<br>PM |
| Vehicle Lift<br>Repair   | 2024 | Equipment           | Equipment           | \$15,000.00    | Medium | 10/10/2022<br>3:34:53<br>PM |
| Repair and<br>Update Bus<br>Garage<br>Restroom<br>Facilities                         | 2024 | Facilities          | Maintenance         | \$25,000.00    | Low    | 10/10/2022<br>3:33:59<br>PM |
| Repair and Update Transit Center Restroom Facilities & Repair external support beams | 2024 | Facilities          | Maintenance         | \$25,000.00    | Medium |                             |
| Window<br>Replacement<br>Admin/Garage  | 2023 | Facilities          | Maintenance         | \$32,000.00    | High   |                             |
| HVAC Renovation Admin/Garage & Transit Center  | 2023 | Facilities          | Maintenance         | \$400,000.00   | High   |                             |
| Parking Area<br>Repair   | 2023 | Facilities          | Maintenance         | \$70,000.00    | High   |                             |
| Bus Admin/<br>Garage<br>Painting   | 2023 | Facilities          | Maintenance         | \$15,000.00    | High   |                             |
| Bus 204,<br>205,219<br>Replacement   | 2022 | Revenue<br>Vehicles | CU - Cutaway<br>Bus | \$375,000.00   | High   |                             |
| Radio<br>Equipment   | 2022 | Equipment           | Equipment           | \$30,000.00    | High   |                             |

# **Signature**

I, Jean Taddie, hereby certify on 11/04/2022 that the information provided in this TAM Plan is accurate, correct and complete.